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## The Cost of Employee Turnover

provided by Joe Grimm

You can do the math at your own shop and uncover some of the costs.

## These are the visible costs of turnover:

- \* moving the new employee
- \* house-hunting trip for same
- \* airfare, hotel and expenses for all intervieweees, whether successful or not
- \* the cost of time for staffers to interview.
- \* The cost of overtime while the position stays open
- \* amount of time spent in orientation by that new hire

## **Hidden costs**

- \* Does the departure of one employee lead to the departure of others who are overworked or who miss the person?
- \* What is the cost to your readership if you lose an experienced, locally familiar person for one who writes or edits with less familiarity?
- \* Are there additional, competitive costs if this person goes to someone in your market and takes readers/customers?

A rate of 2x the person's annual salary was cited, but I think that is lower than the actual rate for technical or managerial positions.